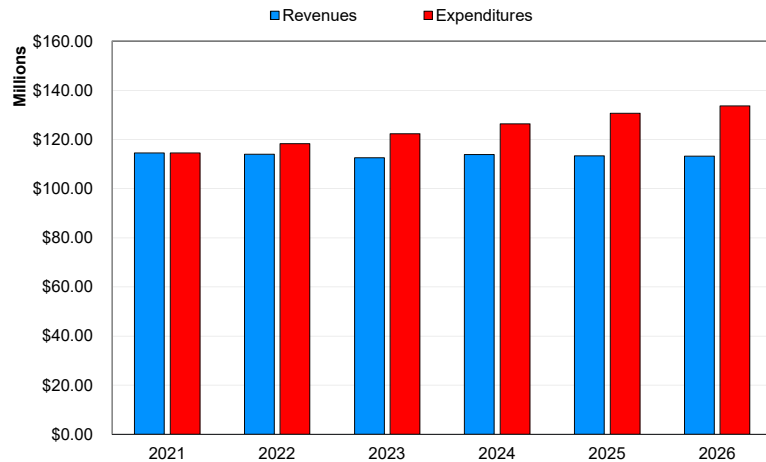


LANCASTER CSD General (A) Fund | Projection Summary

2021-2026 Long Term Plan

	BUDGET			REVENUE / EXPENDITURE PROJECTIONS							
	2021	2022	%Δ	2023	%Δ	2024	%Δ	2025	%Δ	2026	%Δ
REVENUE											
Local	\$66,184,931	\$67,362,144	1.78%	\$68,524,186	1.73%	\$69,709,469	1.73%	\$70,918,457	1.73%	\$72,151,625	1.74%
State	38,931,369	39,008,925	0.20%	39,088,807	0.20%	39,171,086	0.21%	39,255,834	0.22%	37,822,950	-3.65%
Federal	500,000	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%
Transfers / Other	8,875,804	7,070,721	-20.34%	4,411,480	-37.61%	4,367,637	-0.99%	2,612,850	-40.18%	2,671,160	2.23%
TOTAL REVENUE	114,492,104	113,941,790	-0.48%	112,524,473	-1.24%	113,748,192	1.09%	113,287,141	-0.41%	113,145,735	-0.12%
EXPENDITURES											
Salary and Benefit Costs	84,013,669	87,249,444	3.85%	90,614,991	3.86%	94,115,665	3.86%	97,757,042	3.87%	101,544,926	3.87%
Other	30,478,435	31,021,616	1.78%	31,627,050	1.95%	32,252,033	1.98%	32,885,478	1.96%	32,013,065	-2.65%
TOTAL EXPENDITURES	114,492,104	118,271,059	3.30%	122,242,041	3.36%	126,367,698	3.37%	130,642,519	3.38%	133,557,992	2.23%
SURPLUS / DEFICIT	0	(4,329,269)		(9,717,568)		(12,619,507)		(17,355,378)		(20,412,256)	
BEGINNING FUND BALANCE	28,650,574	22,854,267		13,819,698		2,135,491		0		0	
PROJECTED YEAR END BALANCE	\$22,854,267	\$13,819,698		\$2,135,491		\$0		\$0		\$0	
FUND BALANCE AS % OF EXPENDITURES	19.96%	11.68%		1.75%		0.00%		0.00%		0.00%	
FUND BALANCE AS # OF MONTHS OF EXPEND.	2.40	1.40		0.21		0.00		0.00		0.00	

Revenues Vs. Expenditures



Year-End Fund Balances

